

DIGITAL STRATEGY PROJECT

Briefing Session

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Session agenda and objectives

1 Project overview

2 Project outcomes

Taking the strategy forward

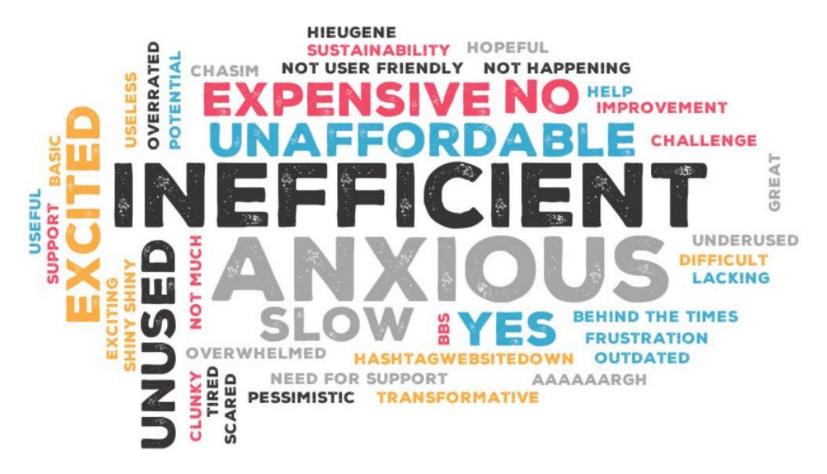


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Project overview

The context: CLCs and technology

How do you feel about technology? (Sector pulse survey Q4 2018)

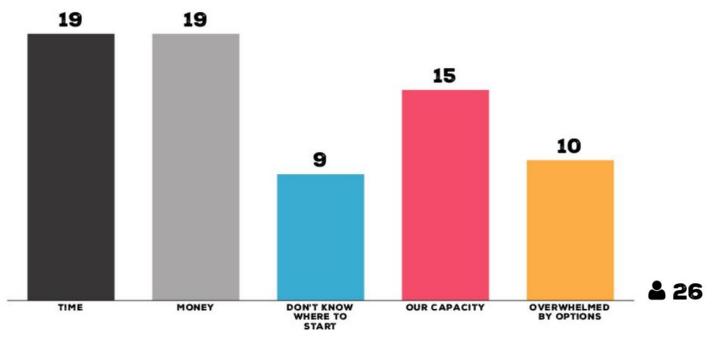






The context: CLCs and technology

What's stopping you from making any tech changes? (Sector pulse survey Q4 2018)



The sector acknowledges the imperative of "going digital" but is not equipped to do it well.





The project objectives

Understand the sectors' needs and **priorities**

Find ways to help the sector **build digital capacity** and access to technology

Promote sector **collaboration** and knowledge sharing

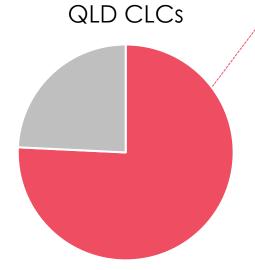




- Stage 1
 completed:
 Foundations
 Report delivered
- Endorsement of Innovation & Technology Guiding Principles framework
- Funding granted for Stage 2 (Strategy Development)
- Delivery of Digital Strategy paper
- Delivery of resources to the sector
- Implementation of strategy



The engagement approach



26 CLCs out of 34 involved in Stage 1 and/or Stage 2 including:

- 10 specialist centres
- 17 small and medium centres
- 13 regional centres

36 individuals participated from the QLD CLC sector

+ exposure to all CLCs

Engagement via:

- Formal Digital Strategy Working Group
- F2F workshops (x3) and video conferencing (x2)
- Surveys (x2)
- SLACK (online collaboration platform)





The engagement approach – beyond CLCs





Sector-wide strategy



Innovation & Technology Guiding Principles Framework

Objective: Promote effective digital adoption within the CLC sector, and assist CLCs and funders through the technology funding request process.



Legal Centres Queensland

Building digital capacity for the Queensland CLC sector

Digital Strategy Paper



Principle #2 Fit-for-purpose solutions

Principle #3 Sustainable investment

Principle #4 Innovation-ready, risk-prepared

Funding guidelines

Funding criteria

Initial set of resources for the sector - guidelines, templates, checklists -



Project outcomes



Key challenges for the sector



Priorities
focused on core
capability
building



One size does not fit all



Capacity is, and always will be, a challenge



Collaboration is key

- Basic needs, but a complex and constrained environment.
- Aspiring innovators, but not at the expense of their fundamental purpose.



A digital strategy for the sector

The vision

A community legal sector empowered by technology to provide access to justice for every client.

The mission

Build the digital capacity of the Queensland community legal sector.

The strategy

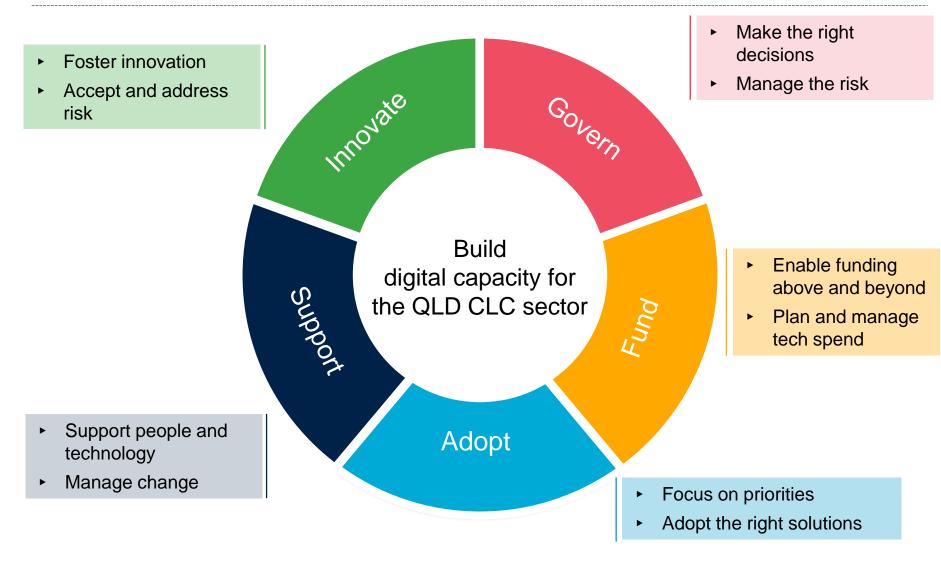
A plan to help CLCs harness technology and close the digital gap.

A **collaborative** approach that enables CLCs to access and share centralised resources and knowledge, but run their own technology programs.





5 Strategic Areas of Digital Capacity Building





3

Taking the strategy forward

A roadmap to deliver the strategy

ROADMAP ACTIVITY AREA

OUTCOMES

1 Sector engagement ► CLCs are actively engaged in building digital capacity and regularly participate in cross-sector related activities.

Knowledge development & sharing

► CLCs have access to useful resources to build their digital capability, and keep abreast of technology trends relevant to the sector.

3
Digital / technology projects

CLCs collaborate to implement common digital solutions, develop lessons learnt and apply to ongoing digital capabilities development.

Partnerships Development

CLCs have access to partners who provide assistance, services and insights into digital and technology initiatives.





Resourcing the implementation of the Digital Strategy

CLCs

- Have their own "starting point" from which to build digital capacity.
- Build their digital capacity by tapping into common resources.
- Implement initiatives specific to them.

CLCQ

- Coordinates digital strategy implementation activities (knowledge development, relationships, communications, etc.).
- Acts as facilitator and central point of contact.

CLC-specific and joint projects will require dedicated resourcing and funding.



Priority areas for the sector

Community engagement

- New websites
- CRM / supporter communications tools

Client services

- CLASS improvements
- Practice management tools improvements
- Clients digital access to services

Operations

- Knowledge management & collaboration
- Rostering capabilities

- Each CLC will have its own set of and priorities.
- Shared resources can help CLCs build their capacity and address their priorities.
- Opportunities for joint projects such as optimising triage and intake processes.

Infrastructure, Training & Support

- Infrastructure and IT support improvements
- Technology/digital skills training

IT Management & Governance

- Digital governance
- Technology risk management



Questions?

Thank you