

Overview

- Benefits of Leasing vs Freehold ownership for NFP entities
- Overview of the Leasing Lifecycle
- Heads of Agreement
- Hidden costs of leasing including possible mitigation strategies
- Bespoke special conditions for NFP entities
- Guide to proactively managing situations over the term

Benefit of Leasing vs Freehold Ownership

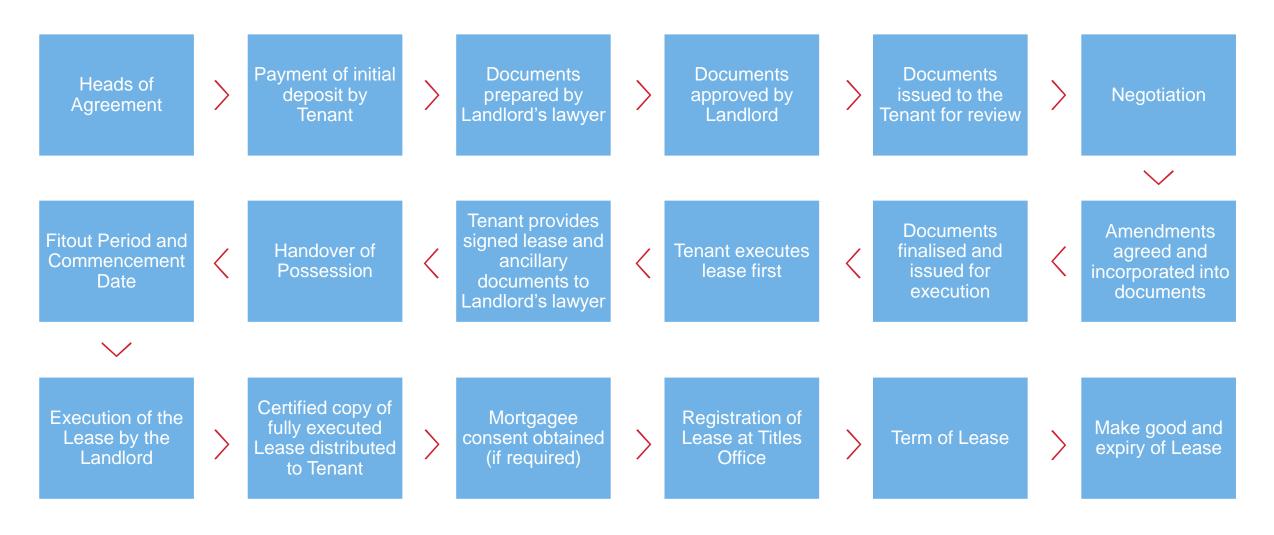
Significant capital investment v freeing up capital

Taxation

Insurance

Flexibility if needs change

Leasing lifecycle



Heads of Agreement

- Show of good faith (a 'documented handshake')
- Sets out the material commercial terms to facilitate the preparation of the formal documents
- Must be clear and complete as to any special conditions, unusual provisions or representations
- Otherwise known as 'lease proposals' or 'letters of intent'

Heads of Agreement – When are parties bound?

Heads of Final Agreement Performance Informal Agreement Executed agreement for Lease of lease Agreement subject to on lease Lease (if required) obligations

Commercial terms

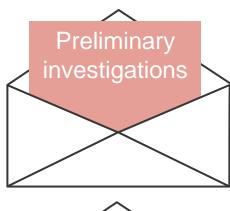
- What is the date?
- Who are the parties?
- What is being leased?
- Are there any conditions precedent?
- What is the handover process and obligations?
- When will the lease commence?
- How will the rent be restructured?
- Incentives?
- Is a deposit appropriate? Is it refundable?

- What is the permitted use?
- What security is necessary?
- Who is responsible for legal fees and disbursements?
- Is the offer confidential?
- How long will the offer be open and can it withdrawn early?
- Are there any other special conditions requiring consideration?

Hidden costs of leasing

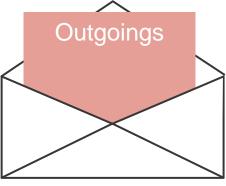


Hidden costs of leasing

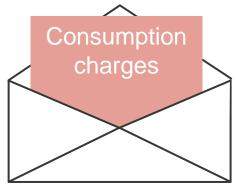


Due diligence

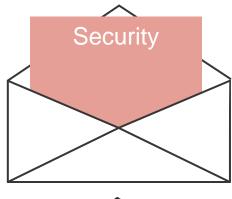
- Retail versus commercial
 - Commercial terms
 - Disclosure statements
- Contaminated land and asbestos
- Sustainability requirements
- Town planning
- Credit checks



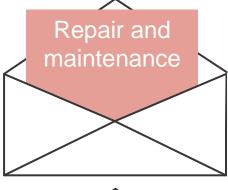
- Proportions
 - Licensed Area
- Land tax
- Management fees
- Capital / Structural Works
- Exclusions



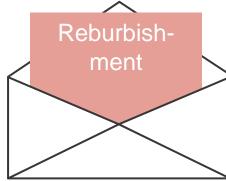
- Separate metering
- Administration fees
- Embedded networks



- Term deposit fees
- Annual bank guarantee upgrades

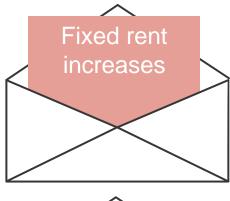


- Air-conditioning
- Capital works
- Positive obligation on Landlord



- Limit to front of house
- Minimise obligation at HOA stage

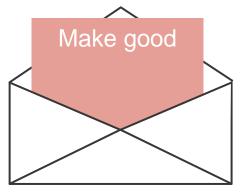
Hidden costs of leasing



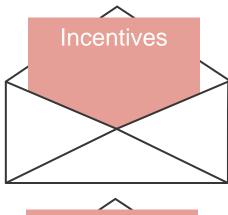
- Escalation without a market reset during the term
- Ratchet clauses
- Cap and collar arrangements



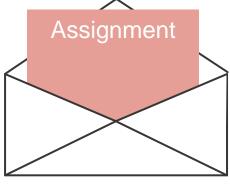
 Early determination before option exercise



- Minimise obligation at HOA stage
- Option to pay a cash sum in lieu of obligations
- Timing implications
- Condition report



- Types
- Tax advice
- Clawbacks



- Permitted Use
- Equal or better standard
- Subletting

Special conditions for NFP

- Break clauses linked to funding
- Charitable purpose (subletting)
- Neighbours
- Modifications for use
- Value adds
- Unreasonably withholding consent to alterations

Managing issues during and at the end of the lease term **Common areas of dispute between landlords and tenants**

During term of lease

- Rent arrears / defaults under lease
- Usage and disturbance issues
- Repair and maintenance obligations
- Rent reviews
- Misrepresentation claims

Towards or at end of lease

- Renewals
- Options
- Make good issues
- Misrepresentation claims (historical)



Quiet enjoyment, disturbance and demolition

- Common law right to quiet enjoyment does not necessarily mean 'quiet', but means freedom from interference from disturbance by the landlord or other tenants of the landlord
- Will be 'read down' or modified by the specific lease terms
- Retail Shop Leases Act 1994 (Qld) (RSLA) section 43 compensation for disturbance in certain circumstances
- Lease terms govern if there is a right to early termination for demolition or a right to relocate
- The RSLA imposes minimum timeframes for notices to vacate (demolition or relocation) and mandatory compensation terms (but also check your lease)

Make good

- Identify what the lease requires
 - Scope
 - Can the landlord nominate any items to be left and/or require the tenant to remove additional items?
- Identify current state of premises
 - Do you have or want to get a condition report?
- Determine what the parties want
 - Payment in lieu or agreement to leave certain items in situ

Note: These are practical questions that require practical answers. The lawyers can assist you about what the lease requires but otherwise need the parties' input

Options

- Check lease for timing for exercise of option and manner in which notice of the exercise of option must be given (if any)
 - What systems do you have in place for managing option timeframes?
- Strict application of timeframes 'It's a cold cruel world in the land of options.'
- Retail leases
 - Landlord must give you notice if there is an option (but no penalty if they don't it is up to you to make sure you exercise within time)
 - Landlord must give you notice if there is no option of their intention (to offer a new lease or that you must vacate) at least 6 months before the lease is to end



For more information



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